

in co-operation with



#### **Conference on Anti-Corruption and Anti-Fraud**

03 December 2013 | Brussels Square Meeting centre











### **EU** FUNDS — OPPORTUNITY OR RISKS?

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### **EU funds watch project**

With support of Hercule II program

The project "EU FUND WATCH" is supported by the European Union Programme Hercule II (2007 – 2013). This programme is implemented by the European Commission. It was established to promote activities to combat fraud affecting the EU's financial interests, including cigarette smuggling and counterfeiting.

http://ec.europa.eu/anti\_fraud/about-us/funding/index\_en.htm)

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### **EU funds watch project**

- Get together different actors dealing with fraud and corruption (Estonia, Lithuania, Czech Republic, Hungary)
- Identify fraud and corruption risks
- Identify the bad and good practices of preventing fraud and corruption
- Disseminate the findings and (to the extent possible) support continuing discussion of experts with different backgrounds





# **Key findings**

- General environment and conditions
  - Process and procedures
    - Control and auditing





### General environment and conditions

- Human resources and capacity
  - Unclear legal status, rules and policies
  - Anti-corruption training
- Missing or ineffective legislation
  - Conflict of interest
  - Whistleblower protection
- Regulations and system setting on national level
  - Regulations, guidelines, (lack of) assistance
  - Lack of transparency
  - Political influence
  - Absorption pressure





# Process and procedures: Selection process

- Evaluation procedures are very different
- Different evaluation models are not justified
- Different models enable political/lobbyist intervention
- "Regional" priorities are used to get through projects submitted by "political friends"





# Control and auditing: Make full use of audit findings

- Lessons are only seldom learned from previous mistakes,
- Low institutional (or programme) memory,
- No sufficient capacity for analysis of past mistakes, frauds and irregularities and transforming them into recommendations,
- Experience from one operational programme is usually not transferred into others.





# Fraud and corruption is not just individual failure

- There are systematic attempts to misuse any gaps in implementation system
- Therefore identification of individual fraud cases is not sufficient – a systematic approach of implementing is needed
- Absorption pressure enhances fraud risk
- Anti-fraud measures should be sufficiently funded and staffed



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### **Opportunity - not risks!**

Cultural heritage deserves revitalization. Targeted anti-corruption policy can make it happen.





## Policy recommendations

- Develop and implement distinctive anti-fraud strategy
- Learn from the past fraud and corruption cases and audit findings
- Develop and implement strong HR policy
- Manage conflict of interests





# Project reports can be downloaded at: <a href="http://www.transparency.cz/OLAF/">http://www.transparency.cz/OLAF/</a>

## Thank you!

